

Executive Decision Making (Online)

Sample Program Schedule

	Module 0	Module 1	Module 2	Module 3	Module 4
8:00-9:30 am	Orientation	Tools for Rational Decision-Making	Heuristics and Biases	Interactive Decision-Making	Rational Choice in an Uncertain World
		<p>Learn how your intuition guides you, how to overcome the mind traps that can impair effective decision-making, and how human decision biases can create opportunities to positively influence people. Topics include:</p> <ul style="list-style-type: none"> • Overconfidence as an impediment to improved decision making • Multi-attribute decision making • Expected value • Decision trees <ul style="list-style-type: none"> • Bayes rule • Risk preferences 	<p>Learn the strengths and the perils of using intuition, as well as how to leverage data to inform your decisions. Topics include:</p> <ul style="list-style-type: none"> • Data mining and allowing yourself to be fooled by chance • The promise of big data: interventions and treatments • Confirmation bias: omission neglect and overconfidence 	<p>Determine how to make the most of collaboration with others and capitalize on the wisdom of the group. Topics include:</p> <ul style="list-style-type: none"> • Tools for overcoming or bypassing human biases • Algorithmic decision making and intelligent systems • Cohesion and diversity: constructive dissent, group think, and conformity • Conflicts, disputes, and negotiations <ul style="list-style-type: none"> • Ethical considerations in groups 	<p>Consider the tradeoffs between short-term vs. long-term interests in building a sustainable enterprise and how confidence affects decision making and performance. Topics include:</p> <ul style="list-style-type: none"> • Moving others towards better decisions • Biases and inefficiencies in group decision making • Structuring meetings

All times noted are in Pacific Standard Time PST

**Please note that the sample schedule is subject to change*

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